



Deutsche Bank AG
Sustainability Deep Dive
May 20, 2021

– Transcript –

Jörg Eigendorf – Sustainability Journey

- Hello and welcome again.
- There can be no doubt that the transformation of our economies and societies towards sustainability is the biggest challenge that humanity faces today.

- We at Deutsche Bank fundamentally believe that we need to contribute and we have the levers to do so.
- As a global financing house with a loan book of 440 billion euros and assets under management of more than 1.3 trillion euros, we have an important role to play in making this historic transformation happen - a transformation towards a world that is environmentally sound, socially inclusive and better governed.
- So how do we want to contribute?
- Our sustainability strategy has four pillars:
 - The first is sustainable finance: It is our objective to be a reliable financial partner for our clients and to support them in their transformation.
 - Following strict rules is essential to how we do business - this is why the second pillar of our sustainability strategy is our policies and commitments.
 - It is not just about how we ensure that the business we do is ESG-compliant. It is also about how we avoid negative impacts, i.e. what we don't do.
 - To be the partner of choice, we also have to lead by example. It means ensuring that we ourselves operate in a sustainable way and that we foster a culture of diversity and inclusion.
 - And finally, we need to engage with lawmakers, regulators, investors and society as a whole in order to agree on the right standards and frameworks to maximise our positive impact and that of the financial sector overall. We want to invest in our own research and intelligence capabilities to provide a valuable input to this dialogue.



- With this holistic approach we aim to maximise our contribution to the Paris Climate Agreement and the United Nations' Sustainable Development Goals.
- Our focus centres on nine of the 17 SDGs where we believe we can have the biggest impact from a business and a social responsibility perspective.
- We have made rapid progress in every one of these four pillars over the past 18 months -- and we will further accelerate, as our CEO Christian Sewing will explain in a few minutes.

- But let me first look back and highlight our most important achievements to date:
 - In May 2020, we announced our target of 200 billion euros in sustainable financing and investment by 2025. Less than a year later, at the end of the first quarter of 2021, we had already achieved 71 billion euros.
 - We have also strengthened our policies:
 - We have established our Sustainable Finance Framework to give our business guidelines on what constitutes ESG.
 - We committed to exiting the financing of thermal coal mining by the end of 2025.
 - We have no tolerance for projects and practices we deem to be unacceptable, including new oil and gas Arctic drilling, deforestation of primary tropical forests, or child labour and slavery.
 - This has led to results, and let me give you just one example: As Chris Jaques will discuss in his presentation on risk management , Deutsche Bank has decreased its fossil fuels financing since 2016. Our activities are only a fraction of most of our peers.
 - We also have a strong policy on controversial weapons.
 - We signed and adhere to the Equator Principles.
 - We signed the commitment by the German financial sector to making our pathway to the Paris targets transparent by the end of 2022.
 - And we became a founding signatory of the Net-Zero Banking Alliance in April of this year.
 - We have also made significant progress in our own operations:
 - We have not just been operating carbon-neutral since 2012 but have also reduced our carbon emissions by 41% percent since then.
 - We committed to exclusively use electricity from renewable energy sources by 2025. By last year, 80% of our electricity consumption was already sourced



from renewable energy, saving an average of 244,000 tons of CO2 emissions per year since 2012.

- We have decided to significantly reduce air travel within Germany, using the train instead.
- We have integrated ESG criteria including carbon intensity reduction targets in our pension funds in Germany - this constitutes more than 11 billion euros in pension assets under management.
- And we promote diversity and inclusion in our workforce with, for instance, very strong LGBTQI+ initiatives.
- Finally, we have also made huge progress in our thought leadership and stakeholder engagement:
 - We joined the Partnership for Carbon Accounting Financials (PCAF).
 - And Deutsche Bank Research launched dbSustainability as a dedicated initiative and hosted its first virtual annual ESG conference in March.

- One of the main drivers for this rapid progress is a sophisticated governance to manage, measure and control our sustainability activities across Deutsche Bank Group.
- This governance has evolved over the past few years, beginning with the creation of the Sustainability Council in 2018 to foster collaboration across divisions and infrastructure functions.
- To accelerate decision-making and ensure senior management alignment across the Group, we established the Management Board Committee for Sustainability, chaired by Christian Sewing, in the fall of 2020.
- We in Group Sustainability drive the implementation of our strategy, coordinate the work of the committee and the council, and have control responsibility in overseeing adherence to our ESG policies and commitments. We have started to grow the team and are planning to double its size by the end of 2021.
- Moreover, dedicated ESG specialists are growing in number across our businesses.
- These experts collaborate in 22 workstreams, covering a wide array of topics from business strategy and risk management to our ESG data approach.
- All of these workstreams have tangible targets and detailed implementation plans, and we report on their progress to our Sustainability Committee.

- We have therefore been successful in embracing the whole company. It is incredible to feel the support from our people in this effort across all of our businesses and functions.



- And with that let me now hand over to our CEO to talk about our ambitions and vision for the future.
- Thank you.

Disclaimer

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